990

A For the 2018 calendar year, or tax year beginning

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

and ending

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

В	Check if applicable	C Name of organization	D Employer identif	cation number					
	Addres								
	lchange Name change	CHILDREN AND FAMILIES FIRST DELAWARE INC Doing business as CHILDREN AND FAMILIES FIRST, I	NC 51-0	065731					
F	Initial return	Number and street (or P.O. box if mail is not delivered to street address) Room/si							
F	Final return/	809 N WASHINGTON ST		658-5177					
•	termin- ated	City or town, state or province, country, and ZIP or foreign postal code	G Gross receipts \$	15,880,098.					
	Amende		H(a) Is this a group r						
	Applica tion	F Name and address of principal officer: JOHN WOOD		for subordinates? Yes X No					
	pending	SAME AS C ABOVE	H(b) Are all subordinates i	ncluded? Yes No					
		······································	527 If "No," attach a	list. (see instructions)					
		e: ► WWW.CFFDE.ORG	H(c) Group exemption						
			ear of formation: 1919	M State of legal domicile: DE					
P		Summary	c DAMILIEG E	TD CM IIA C					
Activities & Governance	1 E	Briefly describe the organization's mission or most significant activities: $rac{ ext{CHILDREN}}{ ext{HELPED}}$ CHILDREN AND FAMILIES IN DELAWA	RE FOR MORE T	HAN 125					
ern	2 (Check this box $lacktriangle$ if the organization discontinued its operations or disposed of n	nore than 25% of its net a						
Š	3 1		3	38					
<u>«</u>	4 1	lumber of independent voting members of the governing body (Part VI, line 1b)		38					
ijes	5 7	otal number of individuals employed in calendar year 2018 (Part V, line 2a)		276					
ξΞ	6 7	otal number of volunteers (estimate if necessary)		0.					
Ac		otal unrelated business revenue from Part VIII, column (C), line 12		0.					
	l b	let unrelated business taxable income from Form 990-T, line 38	•						
	8 (Contributions and grants (Part VIII line 1h)	Prior Year 15,627,448.	Current Year 15,044,791.					
Jue	9 F	Contributions and grants (Part VIII, line 1h) Program service revenue (Part VIII, line 2g)	228,218.	477,703.					
Revenue	10	Program service revenue (Part VIII, line 2g) nvestment income (Part VIII, column (A), lines 3, 4, and 7d)	197,639.	179,387.					
æ	11 (Other revenue (Part VIII, column (A), lines 5, 4d, 8c, 9c, 10c, and 11e)	28,449.	123,029.					
		otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	16,081,754.	15,824,910.					
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)	2,732,578.	2,548,758.					
		Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.					
Ş		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	10,562,416.	10,168,601.					
Expenses	16a F	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.					
xbe	. b⊺	otal fundraising expenses (Part IX, column (D), line 25) 342,387.							
Ш	17 (Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	3,515,855.						
	18 7	otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	16,810,849.	16,463,757.					
	19 F	Revenue less expenses. Subtract line 18 from line 12	-729,095.	-638,847.					
Net Assets or Find Balances	<u> </u>		Beginning of Current Year	End of Year					
Sset	20 T	otal assets (Part X, line 16)	8,483,544.	7,362,406.					
et A	21 7	otal liabilities (Part X, line 26)	4,266,884.	3,886,907.					
	22	let assets or fund balances. Subtract line 21 from line 20	4,216,660.	3,475,499.					
		ties of perjury, I declare that I have examined this return, including accompanying schedules and sta	tements, and to the hest of m	v knowledge and helief it is					
	-	, and complete. Declaration of preparer (other than officer) is based on all information of which prep		y knowledge and belief, it is					
-	1	L	arer mas any mismisage.						
Sig	ın	Signature of officer	Date						
He		▲ JOHN WOOD, CFO							
		Type or print name and title							
		Print/Type preparer's name Preparer's signature	Date Check [PTIN					
Pai	-	KATHERINE L. SILICATO	self-employ						
		Firm's name GUNNIP & COMPANY LLP	Firm's EIN ▶	51-0076769					
Use	Only	Firm's address 2751 CENTERVILLE RD., STE. 300		0 005 5000					
		WILMINGTON, DE 19808	Phone no. 3 0	2-225-5000					
Ma	y the IR	S discuss this return with the preparer shown above? (see instructions)		X Yes No					

	990 (2018) CHILDREN AND FAMILIES FIRST DELAWARE INC 51-0065731 Page 2
Pai	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	CHILDREN & FAMILIES FIRST HELPS CHILDREN FACING ADVERSITY ON THEIR
	JOURNEY TO ADULTHOOD. WE USE PROVEN METHODS TO HELP FAMILIES RAISE
	THEIR CHILDREN SO THEY CAN FLOURISH.
2	Did the organization undertake any significant program services during the year which were not listed on the
2	prior Form 990 or 990-EZ? Yes X No
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 2,803,255. including grants of \$ 626,450.) (Revenue \$ 61,061.)
	POSITIVE PARENTING - FAMILY FOSTER CARE (FC) AT CFF PROVIDES STABILITY
	AND SUPPORTIVE ENVIRONMENTS TO DELAWARE INFANTS, CHILDREN, AND TEENS -
	INCLUDING THOSE REQUIRING THERAPEUTIC AND SPECIALIZED CARE - WHO CANNOT
	REMAIN AT HOME FOR A VARIETY OF REASONS, INCLUDING CHILD ABUSE AND NEGLECT RELATING TO CAREGIVER SUBSTANCE ABUSE. FOSTER FAMILIES RECEIVE
	EXTENSIVE TRAINING AND SUPPORT, AND BIRTH FAMILIES RECEIVE
	FAMILY-CENTERED COUNSELING, VISITATION, AND SUPPORT SERVICES TOWARD
	REUNITING THE CHILD WITH THE BIRTH FAMILY, AS APPROPRIATE. IN 2018, 92%
	OF CHILDREN REMAINED WITH ONE FOSTER FAMILY THROUGHOUT THEIR TIME IN
	CARE. OF CHILDREN DISCHARGED FROM FOSTER CARE, 99% ACHIEVED PERMANENCY
	(REUNIFICATION WITH BIRTH FAMILIES, GUARDIANSHIP, OR ADOPTION).
4b	(Code:) (Expenses \$ 2,450,220 · including grants of \$ 1,426,813 ·) (Revenue \$ 257,657 ·)
	EARLY CHILDHOOD - DELAWARE STARS FOR EARLY SUCCESS (DE STARS) IS THE
	STATE'S QUALITY RATING SYSTEM FOR CHILD CARE, DESIGNED TO IMPROVE HOME-
	AND CENTER- BASED PROGRAMS. THIS VOLUNTARY PARTICIPATION SYSTEM HELPS
	PROGRAMS -OFTEN LOCATED IN UNDERSERVED COMMUNITIES - IMPROVE QUALITY BY ENGAGING THEM THROUGH TECHNICAL ASSISTANCE IMPROVEMENT EFFORTS.
	THROUGHOUT 2018, 32 PROGRAMS DEMONSTRATED IMPROVED QUALITY BY MOVING UP
	AT LEAST ONE STAR LEVEL, INCLUDING 10 THAT IMPROVED TO REACH THE
	HIGHEST RATING, STAR LEVEL 5.
	·
	THE CUIT AND ADULT CARE TOOD DOODAN (CACED) ACCURED THAT CUIT DOES
	THE CHILD AND ADULT CARE FOOD PROGRAM (CACFP) ASSURES THAT CHILDREN
	CARED FOR BY LICENSED CHILD CARE PROVIDERS AND CENTERS, OFTEN LOCATED
	CARED FOR BY LICENSED CHILD CARE PROVIDERS AND CENTERS, OFTEN LOCATED IN UNDERSERVED COMMUNITIES, RECEIVE NUTRITIONALLY BALANCED MEALS. CFF
4c	CARED FOR BY LICENSED CHILD CARE PROVIDERS AND CENTERS, OFTEN LOCATED IN UNDERSERVED COMMUNITIES, RECEIVE NUTRITIONALLY BALANCED MEALS. CFF (Code:)(Expenses \$ 3,454,531. including grants of \$ 7,629.) (Revenue \$)
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Form 990 (2018) CHILDREN AND Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	4	21	
5	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
•	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	110		
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	77
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Ves." complete Schedule F. Parts Land IV.	14h		X
15	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	14b		
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	.5		
	complete Schedule G, Part III	19		х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	

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Part IV Checklist of Required Schedules (continued) Yes No 22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Х Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete X Schedule J 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Х Schedule K. If "No," go to line 25a **b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease 24c any tax-exempt bonds? d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I Х 25a b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete X 25b 26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II 26 Х Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member Х of any of these persons? If "Yes," complete Schedule L, Part III 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): Х a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28a X b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, Х director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV 28c X Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation Х contributions? If "Yes," complete Schedule M 30 31 Did the organization liquidate, terminate, or dissolve and cease operations? Х If "Yes," complete Schedule N, Part I 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete 32 Х 32 Schedule N, Part II 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations Х sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Х Part V. line 1 34 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? X b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity Х within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? Х If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI X 37 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Х Note. All Form 990 filers are required to complete Schedule O Statements Regarding Other IRS Filings and Tax Compliance Part V Check if Schedule O contains a response or note to any line in this Part V No Yes 269 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a O **b** Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming Х (gambling) winnings to prize winners?

O18) CHILDREN AND FAMILIES FIRST DELAWARE INC Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

					Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	276			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?		2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)				
	-			3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule			3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other		•			7.7
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	ınt)?	4a		Х
b	If "Yes," enter the name of the foreign country:					
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A		· ·	_		v
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction file Form 8886 T2			5b		
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c		
Va	Does the organization have annual gross receipts that are normally greater than \$100,000, and did than y contributions that were not tax deductible as charitable contributions?			6a		х
h	If "Yes," did the organization include with every solicitation an express statement that such contributions.			0a		
b	were not tax deductible?		-	6b		
7	Organizations that may receive deductible contributions under section 170(c).			5.5		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	rvices	provided to the pavor?	7a	Х	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	Х	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w					
	to file Form 8282?		•	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	ontra	ct?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract	ract?		7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file February	orm 8	899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	ation 1	ile a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained					
	sponsoring organization have excess business holdings at any time during the year?			8		
9	Sponsoring organizations maintaining donor advised funds.					
а				9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:	-14	I			
	Initiation fees and capital contributions included on Part VIII, line 12	10a 10b				
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	IUD				
	Gross income from members or shareholders	11a	I			
	Gross income from other sources (Do not net amounts due or paid to other sources against	11a				
~	amounts due or received from them.)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
	Section 501(c)(29) qualified nonprofit health insurance issuers.					
	Is the organization licensed to issue qualified health plans in more than one state?			13a		
	Note. See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the		,			
	organization is licensed to issue qualified health plans	13b				
	Enter the amount of reserves on hand	13c				
				14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul			14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remune	eration	n or			3,7
	excess parachute payment(s) during the year?			15		X
	If "Yes," see instructions and file Form 4720, Schedule N.					v
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	nt inco	ome'?	16		X
	If "Yes," complete Form 4720, Schedule O.					

CHILDREN AND FAMILIES FIRST DELAWARE INC

Form 990 (2018) CHILDREN AND FAMILIES FIRST DELAWARE INC 51-0065731 Page
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.			
	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 38			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	77	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		37	
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe		v	
	in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14		
15	Did the process for determining compensation of the following persons include a review and approval by independent			
_	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	45-	Х	
	The organization's CEO, Executive Director, or top management official	15a	X	
D	Other officers or key employees of the organization	15b		
16-	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
104		16a		х
h	taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	IUa		
b	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure	100		
17	List the states with which a copy of this Form 990 is required to be filed ▶PA			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)	s only)	availa	able
.5	for public inspection. Indicate how you made these available. Check all that apply.	_ O(1)y)	arunt	
	Own website X Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	d finan	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	JOHN WOOD, CFO - 302-658-5177			
	809 N WASHINGTON ST WILMINGTON DE 19801			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

X

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Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	Name and Title Average			(C Pos	itior) than	ono	(D) Reportable	(E) Reportable	(F) Estimated
	hours per week	box	, unle	ss pe	rson	tnan is bot or/trus	h an	compensation from	compensation from related	amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) JULIA ASHWORTH	1.00	,,							0	
MEMBER	1.00	Х						0.	0.	0
(2) SANDY AUTMAN	1.00	x						0.	0.	0 .
MEMBER (3) NATHANIEL BACON	1.00	^						0.	0.	0.
MEMBER	1.00	X						0.	0.	0 .
(4) JESSICA C. BAIN	1.50	 								
MEMBER		Х						0.	0.	0.
(5) MARY BORGER	1.00									
MEMBER		Х						0.	0.	0 .
(6) BILL BOWLSBEY	1.00									
MEMBER		Х						0.	0.	0.
(7) ANDY BRANDENBERGER	1.00	۱.,							0	
MEMBER	1.50	Х						0.	0.	0 .
(8) SHERRY BRILLIANT MEMBER	1.50	x						0.	0.	0 .
(9) DON BROWN	1.50							0.		
MEMBER		X						0.	0.	0.
(10) TOM BURKE	1.00									
MEMBER		Х						0.	0.	0.
(11) WILLAIM COLLICK	1.00									
MEMBER		Х						0.	0.	0.
(12) JOHN COLLINS	1.00									
MEMBER		Х						0.	0.	0.
(13) CLARK COLLINS	1.50	۱							•	
MEMBER	1 00	Х						0.	0.	0.
(14) TOM COLLINS	1.00	Į.,							0	_
MEMBER (15) KARRY CONNOLLY	1.50	Х				\vdash		0.	0.	0.
(15) KATY CONNOLLY MEMBER	1.30	x						0.	0.	0.
(16) TAMARA DEFER	1.00	┌┸						0.	0.	
MEMBER	1.00	x						0.	0.	0.
(17) GAYLE DILLMAN	1.00	ᢡ	\vdash						-	
MEMBER	-135	X						0.	0.	0.

Form **990** (2018)

								DELAWARE IN		000	<i>/</i> 3 I	Pa	ge o
Part VII Section A. Officers, Directors, Trus	ploy	ees			ghe	st C	Compensated Employe	es (continued)					
(A) Name and title	(B) Average hours per week	box	not c	Posi theck ress per tod a di	ition more rson i	than	h an	(D) Reportable compensation from	(E) Reportable compensation from related		an	(F) timated nount o other	
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MIS		fr org and	pensati om the anizatio d relate inizatio	on d
(18) RANIE GOOD MEMBER	1.00	х						0.		0.			0.
(19) N. CHRISTOPHER GRIFFITHS	1.00	X						0.		0.			0.
(20) PETE HAZEN MEMBER	1.00	x						0.		0.			0.
(21) ALISON HOUCK	1.50	X						0.		0.			0.
(22) JENNIFER JONACH MEMBER	1.00	X						0.		0.			0.
(23) JENNIFER JOSEPH MEMBER	1.00	x						0.		0.			0.
(24) NANCY KARIBJANIAN MEMBER	1.00	x						0.		0.			0.
(25) JENNIFER KAUFMANN MEMBER	1.00	x						0.		0.			0.
(26) CARRIE KEHNER MEMBER	1.00	x						0.		0.			0.
1b Sub-total c Total from continuation sheets to Part VI								0. 609,691.		0.	8	0,77	0.
d Total (add lines 1b and 1c)								609,691.		0.		0,77	
Total number of individuals (including but n compensation from the organization	ot limited to th	nose	liste	ed at	oove	e) wl	no r	eceived more than \$100	,000 of reportable	е			3
3 Did the organization list any former officer,	•		e, ke	ey en	nplo	yee	, or	highest compensated e	mployee on				No
line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su	ım of reportab	le co	omp	ensa	ation	n and	d ot		the organization		3		X
and related organizations greater than \$150Did any person listed on line 1a receive or a	accrue compe	nsat	ion f	from	any	unr/	elat	ted organization or indiv	idual for services		4	Х	
rendered to the organization? If "Yes," com	plete Schedul	e J f	or s	uch į	oers	son .					5		X
Complete this table for your five highest co	mpensated in	depe	ende	ent c	ontr	racto	ors t	that received more than	\$100,000 of com	pens	ation f	rom	
the organization. Report compensation for	the calendar y	ear	endi	ng w	/ith	or w	rithir T		year.				
(A) Name and business	address	N	INC	Ξ				(B) Description of s	ervices	С	(C ompe	nsation	
2 Total number of independent contractors (i	ncluding but n	not li	mite	d to	tho	se li	stec	d above) who received n	nore than				

Part VII Section A. Officers, Directors,								Componented Employ		3731
(A)	(C)						(D)	(F)		
Name and title	(B) Average			ں Posi				Reportable	(E) Reportable	(r) Estimated
	hours	(cl		allt			ly)	compensation	compensation	amount of
	per week (list any hours for related organizations below	stee or director	Institutional trustee		Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
	line)	lpul	Inst	Officer	Key	Hig	Pn			
(27) JOSH KELSO	1.00	l								
MEMBER	1 00	Х						0.	0.	0
(28) MICHELE KENNEDY	1.00									•
MEMBER	1 50	Х						0.	0.	0
(29) ELLEN LEVIN	1.50	,,								0
MEMBER	1 00	Х						0.	0.	0
(30) TONY LEWIS	1.00	x						0.	0.	^
MEMBER	1.00	^						0.	0.	0 .
(31) NICOLE MAGNUSSON	1.00	x						0.	0.	0 .
MEMBER (32) CASEY MCCABE	1.50	^						0.	0.	0 .
MEMBER	1.50	Х						0.	0.	0
(33) SHAUNA MCINTOSH	1.00	25								0
MEMBER	1.00	x						0.	0.	0
(34) JIM MCMACKIN	1.50							-	•	
MEMBER		x						0.	0.	0 .
(35) JULIE METZ	1.00									
MEMBER		Х						0.	0.	0
(36) ERIC MONZO	1.50									
MEMBER		Х						0.	0.	0
(37) JOHN PIERSON, III	1.00									
MEMBER		Х						0.	0.	0
(38) KIM ROBBINS	1.00									
MEMBER		Х						0.	0.	0
(39) GINA SCHOENBERG	1.00									
MEMBER		Х						0.	0.	0
(40) JEFFREY SILLS	1.00									
MEMBER		Х						0.	0.	0
(41) JANICE ROWE TIGANI	1.50									
MEMBER	1 50	Х						0.	0.	0
(42) WILLIAM BRITTON	1.50									•
ASSISTANT TREASURER	1 50			Х				0.	0.	0
(43) JAMES G. KLABE	1.50	1								0
VICE CHAIR	1 75			Х				0.	0.	0
(44) PAUL MCCOMMONS	1.75	1						0.	0.	_
TREASURER	1.50	\vdash	_	Х			_	0.	0.	0
(45) HEATHER O'CONNELL SECRETARY	1.50	1		х				0.	0.	0
(46) BARBARA RIDGELY	1.75	\vdash		Δ			_	0.	U •	0
CHAIR	1.75	1		х				0.	0.	0 .
WILLIAM TO THE PROPERTY OF THE	1	1		42				ı U •	ı •	ı J

(47) LESLIE J. NEWMAN CHIEF EXECUTIVE OFFICER (48) ROBERT W. ROGERS CHIEF STRATEGY OFFICER (50) JULIUS MULLEN (A) (A) (B) (A) (B) (A) (B) (C) (C) (C) (C) (C) (C) (C									DELAWARE IN		3/31
Name and title Average hours per week (list any hours for related organizations below line) (47) LESLIE J. NEWMAN CHIEF EXECUTIVE OFFICER (48) ROBERT W. ROGERS CHIEF STRATEGY OFFICER (50) JULIUS MULLEN (50) JULIUS MULLEN CHIEF CLINICAL OFFICER (51) ZAKIYA BAKARI-GRIFFIN Average hours per week (list any hours for related organizations (check all that apply) and population (check all that apply) (check all that apply) Reportable compensation from related organizations (W-2/1099-MISC) Reportable compensation from relations (W-2/1099-MISC) Reportable compensation from relations (W-2/1099-MISC) Reportable compensation from relations (W-2/1099-MISC) Reportable compensa	Part VII Section A. Officers, Directors, Tru	stees, Key Er	nplo	yee	s, a	nd F	ligh	est	Compensated Employ	ees (continued)	
week (list any hours for related organizations below line) (47) LESLIE J. NEWMAN CHIEF EXECUTIVE OFFICER CHIEF FINANCIAL & ADMINISTRATIVE OFF CHIEF STRATEGY OFFICER (50) JULIUS MULLEN CHIEF CLINICAL OFFICER (51) ZAKIYA BAKARI-GRIFFIN Week (list any hours for related organizations below line) ### ### ### ### ### ### ### ### ### #		Average	(cl		Pos	ition		ly)	Reportable compensation	Reportable	(F) Estimated amount of
CHIEF EXECUTIVE OFFICER 7.50 X 178,500. 0. 12,3 (48) ROBERT W. ROGERS 30.00 CHIEF FINANCIAL & ADMINISTRATIVE OFF 7.50 X 131,879. 0. 20,0 (49) KIRSTEN OLSON 37.50 CHIEF STRATEGY OFFICER X 107,146. 0. 12,6 (50) JULIUS MULLEN 37.50 CHIEF CLINICAL OFFICER X 98,410. 0. 17,7		week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization	organizations	other compensation from the organization and related organizations
48 ROBERT W. ROGERS 30.00 X 131,879. 0. 20,0					x				178,500.	0.	12,344
49) KIRSTEN OLSON 37.50 X 107,146. 0. 12,6					x					0.	20,096
50) JULIUS MULLEN 27.50 X 98,410. 0. 17,7 51) ZAKIYA BAKARI-GRIFFIN 37.50	49) KIRSTEN OLSON										
51) ZAKIYA BAKARI-GRIFFIN 37.50		37.50									
		37.50			Х				98,410.	0.	17,775
					х				93,756.	0.	17,863
			_								
Total to Part VII, Section A, line 1c 609,691.			<u> </u>				<u> </u>		600 501		80,776

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Form 990 (2018) CHILDRE:
Part VIII Statement of Revenue

		Check if Schedule O cont	ains a response	or note to any lin	e in this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
nts	1 a	Federated campaigns	1a	255,094.				
ar our		Membership dues						
S, G		Fundraising events		8,525.				
ar,		Related organizations						
ini.		Government grants (contribut		13,144,422.				
rior S S	f	All other contributions, gifts, gran	ts, and					
the		similar amounts not included above	ve 1f	1,636,750.				
함	g	Noncash contributions included in lines	1a-1f: \$					
Contributions, Gifts, Grants and Other Similar Amounts	h	Total. Add lines 1a-1f		>	15,044,791.			
				Business Code				
9	2 a	PROGRAM SERVICE FEES		624100	320,068.	320,068.		
Program Service Revenue	b	REFERRAL FEES		624100	157,635.	157,635.		
o Si	С							
lev Sev	d							
og	е							
۵	f	All other program service reve						
	g	Total. Add lines 2a-2f		>	477,703.			
	3	Investment income (including						
		other similar amounts)			179,387.			179,387.
	4	Income from investment of tax	x-exempt bond p	oroceeds >				
	5	Royalties						
			(i) Real	(ii) Personal				
	6 a							
	b							
		Rental income or (loss)						
		Net rental income or (loss)						
	7 a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory						
	b	Less: cost or other basis						
		and sales expenses						
		Gain or (loss)						
		Net gain or (loss)		>				
enne	8 a	Gross income from fundraising including \$8						
ě		contributions reported on line	1c). See					
Other Rever		Part IV, line 18	а					
€		Less: direct expenses		55,188.				
	С	Net income or (loss) from fund	draising events		106,954.			106,954.
	9 a	Gross income from gaming ac						
		Part IV, line 19						
		Less: direct expenses						
		Net income or (loss) from gam		······				
	10 a	Gross sales of inventory, less						
		and allowances						
		Less: cost of goods sold						
	С	Net income or (loss) from sale						
ļ		Miscellaneous Revenu	e	Business Code				
		MISCELLANEOUS		900099	16,075.			16,075.
	b							
	c							
		All other revenue			16 075			
		Total Add lines 11a-11d			16,075. 15,824,910.	477,703.	0.	302,416.
	12	Total revenue. See instructions		🖊 📗	10,024,910.	4//,/03.	υ.	JUZ,410.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

3601	ion 501(c)(3) and 501(c)(4) organizations must com	-		implete column (A).	
	Check if Schedule O contains a respon		/= \	(C)	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	1,758,644.	1,758,644.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	790,114.	790,114.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	COC 440	E04 003	07 006	15 251
	trustees, and key employees	606,440.	504,003.	87,086.	15,351.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	7 420 622	6 177 065	1 042 672	100 004
7	Other salaries and wages	7,420,632.	6,177,065.	1,043,673.	199,894.
8	Pension plan accruals and contributions (include	208,184.	171,119.	34,098.	2 067
^	section 401(k) and 403(b) employer contributions)	1,210,117.	994,670.	198,203.	2,967. 17,244.
9	Other employee benefits	723,228.	603,762.	99,280.	20,186.
10	Payroll taxes	143,440.	003,102•	JJ, 200 •	20,100.
11	Fees for services (non-employees):				
	Management	3,993.	3,561.	331.	101.
	Legal	72,399.	64,569.	5,999.	1,831.
	Accounting	12,355	04,505.	3,333.	1,031.
	Lobbying Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
	Other. (If line 11g amount exceeds 10% of line 25,				
9	column (A) amount, list line 11g expenses on Sch 0.)	999,686.	891,576.	82,832.	25,278.
12	Advertising and promotion		, , ,	, , , ,	
13	Office expenses	719,634.	553,982.	139,185.	26,467.
14	Information technology		,	,	<u> </u>
15	Royalties				
16	Occupancy	672,435.	541,646.	107,060.	23,729.
17	Travel	451,220.	371,520.	75,982.	3,718.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	155,122.	120,730.	33,520.	872.
20	Interest	82,043.		82,043.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	A = 125			
23	Insurance	87,196.	37,041.	49,048.	1,107.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	BAD DEBT	248,452.		248,452.	
b	PURCHASED EQUIPMENT	91,944.	64,584.	26,781.	579.
С	MAINTENANCE OF FACILITI	64,037.	49,765.	14,272.	0.
d	PROFESSIONAL DUES	53,237.	6,653.	45,214.	1,370.
е	All other expenses	45,000.	12,105.	31,202.	1,693.
25	Total functional expenses. Add lines 1 through 24e	16,463,757.	13,717,109.	2,404,261.	342,387.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
	0 10 21 10				Form 990 (2018)

Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 170,917. 95,456. Cash - non-interest-bearing 1 231,995. 277,833. 2 Savings and temporary cash investments 2,929,265. 2,572,306. 3 Pledges and grants receivable, net 281,652. 16,919. Accounts receivable, net 4 **5** Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete 5 Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L Assets 6 Notes and loans receivable, net 7 8 Inventories for sale or use 130,648. 130,342. Prepaid expenses and deferred charges **10a** Land, buildings, and equipment: cost or other 617,773. basis. Complete Part VI of Schedule D _____ 10a 617,773. 0. b Less: accumulated depreciation 10b 0. 10c 293,742. 298,982. Investments - publicly traded securities 11 11 Investments - other securities. See Part IV, line 11 12 13 Investments - program-related. See Part IV, line 11 13 14 14 Intangible assets 4,445,325. 3,970,568. 15 Other assets. See Part IV, line 11 15 8,483,544. 7,362,406. 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 939,711. 17 1,195,132. 17 Accounts payable and accrued expenses 18 18 Grants payable 663,822. 306,804. 19 19 Deferred revenue 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 Loans and other payables to current and former officers, directors, trustees, _iabilities key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 1,789,124. 1,696,152. Secured mortgages and notes payable to unrelated third parties 23 Unsecured notes and loans payable to unrelated third parties 24 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of 874,227. 688,819. Schedule D 4,266,884. 3,886,907. Total liabilities. Add lines 17 through 25 26 Organizations that follow SFAS 117 (ASC 958), check here ▶ X and complete lines 27 through 29, and lines 33 and 34. **Net Assets or Fund Balances** -1,764,439.-1,685,756. 27 Unrestricted net assets 28 Temporarily restricted net assets 5,902,416. 5,239,938. 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here ▶ and complete lines 30 through 34. Capital stock or trust principal, or current funds 30 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 32 4,216,660. 3,475,499. Total net assets or fund balances 33 33 8,483,544. 7,362,406. Total liabilities and net assets/fund balances

Pa	rt XI Reconciliation of Net Assets								
	Check if Schedule O contains a response or note to any line in this Part XI				X				
1	Total revenue (must equal Part VIII, column (A), line 12)		15,82						
2	Total expenses (must equal Part IX, column (A), line 25)	2	16,46						
3	Revenue less expenses. Subtract line 2 from line 1	3	-63						
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 4 4,								
5	Net unrealized gains (losses) on investments	5	-	4,6	08.				
6	Donated services and use of facilities	6							
7	Investment expenses	7							
8	Prior period adjustments	8							
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-9	7,7	06.				
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,								
	column (B))	10	3,47	5,4	99.				
Pa	rt XII Financial Statements and Reporting								
	Check if Schedule O contains a response or note to any line in this Part XII				X				
				Yes	No				
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_						
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.							
2a	, , , , , , , , , , , , , , , , , , , ,		2a		X				
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a							
	separate basis, consolidated basis, or both:								
	Separate basis Consolidated basis Both consolidated and separate basis								
b	Were the organization's financial statements audited by an independent accountant?		2b	X					
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,							
	consolidated basis, or both:								
	Separate basis X Consolidated basis Both consolidated and separate basis								
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the								
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х					
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch								
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit							
	Act and OMB Circular A-133?		3a	X	<u> </u>				
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit			1				
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	X	<u> </u>				

Form **990** (2018)

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Total

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number Name of the organization CHILDREN AND FAMILIES FIRST DELAWARE INC 51-0065731 Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other ì your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

Schedule A (Form 990 or 990-EZ) 2018 CHILDREN AND FAMILIES FIRST DELAWARE INC51-0065731 Page 2 Part II | Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	15366666.	17315001 .	16050835.	15627448.	15044791.	79404741.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge	4506666	4	4.6050005	4.5.6.5.4.4.0	4 5 0 4 4 5 0 4	
4	Total. Add lines 1 through 3	15366666.	17315001.	16050835.	15627448.	15044791.	79404741.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						262,559.
	Public support. Subtract line 5 from line 4.						79142182.
	ction B. Total Support	1					
	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Amounts from line 4	15366666.	1/315001.	16050835.	1562/448.	15044/91.	79404741.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,	154 200	005 000	100 000	105 600	150 005	040 044
	and income from similar sources	174,388.	205,303.	193,227.	197,639.	179,387.	949,944.
9	Net income from unrelated business						
	activities, whether or not the	20 005	00 450	4 505	10.606	445 550	160 000
	business is regularly carried on	30,205.	29,458.	-1,797.	-10,606.	115,578.	162,838.
10	Other income. Do not include gain						
	or loss from the sale of capital	20 500	10 015	16 040	20 055	16 085	100 000
	assets (Explain in Part VI.)	39,509.	18,217.	16,242.	39,055.		129,098.
	Total support. Add lines 7 through 10						80646621.
	Gross receipts from related activities					12	
13	First five years. If the Form 990 is fo	•	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	
<u>S</u>	organization, check this box and stop ction C. Computation of Pub						> L
	<u>.</u>		<u> </u>	naluma (f)		44	98.13 %
	Public support percentage for 2018 (14	0.7.
	Public support percentage from 2017					15	, <u>, -</u>
Ioa	33 1/3% support test - 2018. If the	•		•		•	
h	stop here. The organization qualifies 33 1/3% support test - 2017. If the						
L	and stop here. The organization qua	•				•	
17~	10% -facts-and-circumstances tes						
178	and if the organization meets the "fac	·					•
	meets the "facts-and-circumstances"						
h	10% -facts-and-circumstances tes						
i.	more, and if the organization meets t						
	organization meets the "facts-and-cir		•				
12	Private foundation. If the organization		· ·	•	,		
<u></u>	ato roamaditom ii tile organizatit	ala riot di lech a	201 OH III O 10, 10	a, 100, 110, Ut 171	o, or look it its box a		···

Schedule A (Form 990 or 990-EZ) 2018 CHILDREN AND FAMILIES FIRST DELAWARE INC51-0065731 Page 3 Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	endar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
ŀ	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support					•	
Cale	endar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9	Amounts from line 6	, ,	` '	` '			.,
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties, and income from similar sources						
ŀ	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
	First five years. If the Form 990 is for	the organization's	s first, second, thir	d. fourth, or fifth t	ax vear as a section	on 501(c)(3) organi:	zation.
		-			-		
Se	ction C. Computation of Publ	ic Support Pe	rcentage				,
	Public support percentage for 2018 (column (f))		15	%
	Public support percentage from 2017					16	%
	ction D. Computation of Inve					'	-
17						17	%
18	Investment income percentage from 2					18	
	a 33 1/3% support tests - 2018. If the						
	more than 33 1/3%, check this box a						▶□
ŀ	33 1/3% support tests - 2017. If the						and
•	line 18 is not more than 33 1/3%, che						
20							

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
	3a		
	3b		
	3с		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	6		
	-		
	7		
	8		
	9a		
	9b		
	9с		
	10a		
	10b		
m 9	90 or 99	0-EZ	2018
_			

	dule A (Form 990 or 990-EZ) 2018 CHILDREN AND FAMILIES FIRST DELAWARE INCSI-UU	55/3	⊥ Pa	age 5
Pa	t IV Supporting Organizations _(continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)	44		
	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations		Yes	NIa
	Did the divertors twisters as membership of one or mare composited examinations have the newer to		res	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
		4		
•	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
<u>Sac</u>	tion C. Type II Supporting Organizations			
360	tion 6. Type it Supporting Organizations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		163	NO
•	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations	'		
-	tion 5.7th Type in Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		103	140
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	•		
_	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a	_		
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see insti	ructions	s).	
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990 or 990-EZ) 2018 CHILDREN AND FAMILIES FIRST DELAWARE INC51-0065731 Page 6 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) 1 Net short-term capital gain Recoveries of prior-year distributions 2 Other gross income (see instructions) 3 4 Add lines 1 through 3 Depreciation and depletion 5 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or 6 maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a **b** Average monthly cash balances 1b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): Acquisition indebtedness applicable to non-exempt-use assets 2 Subtract line 2 from line 1d 3 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, 4 see instructions) 5 Net value of non-exempt-use assets (subtract line 4 from line 3) Multiply line 5 by .035 6 6 Recoveries of prior-year distributions 7 7 8 Minimum Asset Amount (add line 7 to line 6) Section C - Distributable Amount Current Year Adjusted net income for prior year (from Section A, line 8, Column A) 1 Enter 85% of line 1 2 Minimum asset amount for prior year (from Section B, line 8, Column A) 3

3	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		ı
7	Check here if the current year is the organization's first as a non-functionally	integr	ated Type III supporting orga	nization (see
	instructions).			

4

5

Enter greater of line 2 or line 3
Income tax imposed in prior year

Schedule A (Form 990 or 990-EZ) 2018 CHILDREN AND FAMILIES FIRST DELAWARE INC51-0065731 Page 7 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Section D - Distributions **Current Year** 1 Amounts paid to supported organizations to accomplish exempt purposes Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity Administrative expenses paid to accomplish exempt purposes of supported organizations Amounts paid to acquire exempt-use assets Qualified set-aside amounts (prior IRS approval required) Other distributions (describe in Part VI). See instructions. 6 Total annual distributions. Add lines 1 through 6. Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. Distributable amount for 2018 from Section C, line 6 10 Line 8 amount divided by line 9 amount

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1 Distributable amount for 2018 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2018 (reason-			
able cause required- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2018			
a From 2013			
b From 2014			
c From 2015			
d From 2016			
e From 2017			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2018 distributable amount			
i Carryover from 2013 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2018 from Section D,			
line 7: \$			
Applied to underdistributions of prior years			
b Applied to 2018 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2018, if			
any. Subtract lines 3g and 4a from line 2. For result greater			
than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2018. Subtract lines 3h			
and 4b from line 1. For result greater than zero, explain in			
Part VI. See instructions.			
7 Excess distributions carryover to 2019. Add lines 3j			
and 4c.			
8 Breakdown of line 7:			
a Excess from 2014			
b Excess from 2015			
c Excess from 2016			
d Excess from 2017			
e Excess from 2018			

Schedule A (Form 990 or 990-EZ) 2018

Schedule A (Form 990 or 990-EZ) 2018 CHILDREN AND FAMILIES FIRST DELAWARE INC51-0065731 Page 8

Part V	Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)									
SCHEI	OULE A,	PART	II,	LINE	10,	EXPL	ANATION	FOR	OTHER	INCOME:
OTHER	RINCOM	Œ								
2014	AMOUNT	': \$	39,	509.						
2015	AMOUNT	': \$	18,	217.						
2016	AMOUNT	': \$	16,	242.						
2017	AMOUNT	': \$	39,	055.						
2018	AMOUNT	': \$	16,	075.						

Schedule A

Identification of Excess Contributions Included on Part II, Line 5

2018

** Do Not File **

*** Not Open to Public Inspection ***

Contributor's Name	Total Contributions	Excess Contributions
ASTRAZENECA	1,875,491.	262,559.
Total Excess Contributions to Schedule A, Part II, Line 5		262,559.

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

► Go to www.irs.gov/Form990 for instructions and the latest information.

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047
2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

 Section 501(c)(4), (5), or (6) organizations: Complete Part III. **Employer identification number** Name of organization 51-0065731 CHILDREN AND FAMILIES FIRST DELAWARE INC Complete if the organization is exempt under section 501(c) or is a section 527 organization. 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. 2 Political campaign activity expenditures

**Superior Content of the Content of 3 Volunteer hours for political campaign activities Part I-B Complete if the organization is exempt under section 501(c)(3). 1 Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ______ > \$____ 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Nο 4a Was a correction made? No b If "Yes," describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities _______ > \$_ 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ______▶\$ __ 4 Did the filing organization file Form 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political contributions received and filing organization's promptly and directly funds. If none, enter -0-. delivered to a separate political organization. If none, enter -0-.

Schedule C (Form 990 or 990-EZ) 2018	CHILDRE	N AN	D FAMILIES	FIRST DELAW	ARE IN 51-0	065731 Page 2
Part II-A Complete if the org						
section 501(h)).						
A Check 🕨 📖 if the filing organiza	ation belongs to	an affil	iated group (and list in	Part IV each affiliated	d group member's nam	e, address, EIN,
expenses, and sha	re of excess lol	bbying 6	expenditures).			
B Check 🕨 📖 if the filing organiza	tion checked b	oox A ar	nd "limited control" pro	visions apply.		
	ts on Lobbyin ditures" mean		nditures nts paid or incurred.)	•	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to infl	uence public o	pinion (grass roots lobbying)			
b Total lobbying expenditures to infl	uence a legisla	tive boo	ly (direct lobbying)			
c Total lobbying expenditures (add I	ines 1a and 1b)				
d Other exempt purpose expenditur	es				16,463,757.	
e Total exempt purpose expenditure	es (add lines 1c	and 1d)		16,463,757.	
f Lobbying nontaxable amount. Ent	er the amount	from the	following table in bot	h columns.	973,188.	
If the amount on line 1e, column (a)	or (b) is:	The lobi	bying nontaxable am	ount is:		
Not over \$500,000	2	20% of t	the amount on line 1e.			
Over \$500,000 but not over \$1,00	0,000	\$100,00	0 plus 15% of the exc	ess over \$500,000.		
Over \$1,000,000 but not over \$1,5	500,000	\$175,00	0 plus 10% of the exc	ess over \$1,000,000.		
Over \$1,500,000 but not over \$17	,000,000	\$225,00	0 plus 5% of the exce	ss over \$1,500,000.		
Over \$17,000,000		\$1,000,0	000.			
				•		
g Grassroots nontaxable amount (er	nter 25% of line	e 1f)			243,297.	
h Subtract line 1g from line 1a. If zer	o or less, enter	r - 0			0.	
i Subtract line 1f from line 1c. If zero	o or less, enter	-0			0.	
j If there is an amount other than ze	ero on either lin	e 1h or	line 1i, did the organiza	ation file Form 4720	_	
reporting section 4911 tax for this	year?					Yes No
(Some organizations t	hat made a se See the	ction 50 separa	ate instructions for lin	have to complete all nes 2a through 2f.)	of the five columns b	elow.
	Lobbying	g Exper	ditures During 4-Yea	ar Averaging Period	1	
Calendar year (or fiscal year beginning in)	(a) 2015	5	(b) 2016	(c) 2017	(d) 2018	(e) Total
2a Lobbying nontaxable amount	1,000,	000.	1,000,000.	990,542.	973,188.	3,963,730.
b Lobbying ceiling amount						
(150% of line 2a, column(e))						5,945,595.
c Total lobbying expenditures						
d Grassroots nontaxable amount	250,	000.	250,000.	247,636.	243,297.	990,933.
e Grassroots ceiling amount (150% of line 2d, column (e))						1,486,400.
	I					i

Schedule C (Form 990 or 990-EZ) 2018

f Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2018 CHILDREN AND FAMILIES FIRST DELAWARE IN 51-0065731 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description	(a)		(b	o)
	e lobbying activity.	Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state, or				
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:				
а	Volunteers?				
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
	Media advertisements?				
	Mailings to members, legislators, or the public?				
	Publications, or published or broadcast statements?				
	Grants to other organizations for lobbying purposes?				
	Direct contact with legislators, their staffs, government officials, or a legislative body?				
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
	Other activities?				
j	Total. Add lines 1c through 1i				
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
Da	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? † III-A Complete if the organization is exempt under section 501(c)(4), section	n 501(c)(5)	orse	ction	
rai	501(c)(6).	511 50 1(c)(5)	, or se		
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the till-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(4).		3	-4:	
ı uı	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."				ne 3, is
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic				
_	expenses for which the section 527(f) tax was paid).	.			
а	Current year		2a		
	Carryover from last year				
	Total				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc				
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	oolitical			
	expenditure next year?		4		
5	Taxable amount of lobbying and political expenditures (see instructions)		. 5		
Pai	t IV Supplemental Information				
Prov	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part II-A,	lines 1 a	and 2 (see	
instr	uctions); and Part II-B, line 1. Also, complete this part for any additional information.				

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

CHILDREN AND FAMILIES FIRST DELAWARE INC

Employer identification number 51-0065731

Pa	ort I Organizations Maintaining Donor Advise	ed Funds or Other Similar Fund	ls or Accounts.Complete if the
	organization answered "Yes" on Form 990, Part IV, lir	ne 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor adv	ised funds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor a	advisors in writing that grant funds can b	e used only
	for charitable purposes and not for the benefit of the donor	or donor advisor, or for any other purpose	e conferring
Pa	irt II Conservation Easements. Complete if the organization	ganization answered "Yes" on Form 990,	, Part IV, line 7.
1	Purpose(s) of conservation easements held by the organizat		
	Preservation of land for public use (e.g., recreation or e	education) Preservation of a his	storically important land area
	Protection of natural habitat	Preservation of a cel	rtified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form	
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		
С			
d	· · · · · · · · · · · · · · · · · · ·	•	
	listed in the National Register		
3	Number of conservation easements modified, transferred, re	eleased, extinguished, or terminated by the	ne organization during the tax
	year ▶		
4	Number of states where property subject to conservation ea		
5	Does the organization have a written policy regarding the pe		
	violations, and enforcement of the conservation easements i		
6	Staff and volunteer hours devoted to monitoring, inspecting,	, handling of violations, and enforcing coi	nservation easements during the year
_			
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conserv	ration easements during the year
_			O(L)(4)(D)(2)
8	Does each conservation easement reported on line 2(d) above the action 4.70(h)(A)(D)(ii)0		
_	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservations and a figure in a standard to the conservations and the conservations are the conservations.	·	
	include, if applicable, the text of the footnote to the organiza	ition's imancial statements that describes	s the organization's accounting for
Pa	conservation easements. Irt III Organizations Maintaining Collections o	of Δrt Historical Treasures or 0	Other Similar Assets
	Complete if the organization answered "Yes" on Form		Strict Chimai 7,000to.
12	If the organization elected, as permitted under SFAS 116 (AS		ement and halance sheet works of art
Ia	historical treasures, or other similar assets held for public ex	•	
	the text of the footnote to its financial statements that descr		arice of public service, provide, in rare Arif,
h	If the organization elected, as permitted under SFAS 116 (AS		nt and halance sheet works of art historical
	treasures, or other similar assets held for public exhibition, e		
	relating to these items:	addation, or resourer in farther area or p	abile service, provide the following amounts
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
	(ii) Assets included in Form 990, Part X		> \$
2	If the organization received or held works of art, historical tre		
_	the following amounts required to be reported under SFAS 1		a gan, provido
а			> \$
			F ¥

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		617,773.	617,773.	0.
e Other				
Total Add lines 1a through 1e (Column (d) must equ	al Form 990 Part X colur	nn (R) line 10c)	.	0.

Schedule D (Form 990) 2018

GUIL DD FIN			TMG
Part VII Investments - Other Securities.		FIRST DELAWARE	INC 51-0065731 Page 3
Complete if the organization answered "Y		line 11h See Form 990 Part	X line 12
(a) Description of security or category (including name of security			ion: Cost or end-of-year market value
1) Financial derivatives		, ,	•
2) Closely-held equity interests			
3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related			
Complete if the organization answered "Y			
(a) Description of investment	(b) Book value	(c) Method of valuat	ion: Cost or end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9) [atal (Col (h) must aqual Form 000 Part V col (P) line 12)			
Fort IX Other Assets.			
Complete if the organization answered "Y	es" on Form 990 Part IV	line 11d See Form 990 Part	X line 15
	(a) Description	, iiile 11d. See 1 oiiil 990, 1 ait	(b) Book value
(1) BENEFICIAL INTERESTS IN		RUSTS	3,970,568.
(2)			272.07000
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)		3,970,568.
Part X Other Liabilities.			
Complete if the organization answered "Y	es" on Form 990, Part IV	, line 11e or 11f. See Form 990), Part X, line 25.
(a) Description of liability		(b) Book value	
(1) Federal income taxes			
(2) ACCRUED PENSION EXPENSE		688,819.	
(3)			
(4)			
(5)			
(6)			
()			

⁽⁸⁾ 688,819. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) \blacktriangleright

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

EXPLANATION: CHILDREN & FAMILIES FIRST DELAWARE INC. IS EXEMPT FROM

SCHEDULE G

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization Employer identification number CHILDREN AND FAMILIES FIRST DELAWARE INC 51-0065731 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants b Internet and email solicitations Solicitation of government grants ☐ Phone solicitations ☐ Special fundraising events In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or Yes No key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) Yes No 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Schedule G (Form 990 or 990-EZ) 2018 CHILDREN AND FAMILIES FIRST DELAWARE INC51-0065731 Page 2

Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 **(b)** Event #2 (c) Other events (d) Total events TASTE FOR PARTY ON THE (add col. (a) through ART PATIO 4 col. (c)) (event type) (event type) (total number) Revenue 73,065. 39,022. 58,580. 170,667. 1 Gross receipts 8,175 8,525. 350. 2 Less: Contributions 64,890. 38,672. 58,580. 162,142. 3 Gross income (line 1 minus line 2) 4 Cash prizes 5 Noncash prizes Direct Expenses 6 Rent/facility costs 4,937. 4,937. 7 Food and beverages 22,430. 59,368. 9,282. 13,148. 8 Entertainment 22,659. 14,828. 9 Other direct expenses 21,881. 86,735. 10 Direct expense summary. Add lines 4 through 9 in column (d) 75,407. 11 Net income summary. Subtract line 10 from line 3, column (d) Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add (a) Bingo (c) Other gaming Revenue bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes Direct Expenses 3 Noncash prizes 4 Rent/facility costs 5 Other direct expenses Yes Yes Yes 6 Volunteer labor No 7 Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Subtract line 7 from line 1, column (d) **9** Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? No **b** If "No," explain: 10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? **b** If "Yes," explain:

Sch	nedule G (Form 990 or 990-EZ) 2018 CHILDREN AND FAMILIES FIRST DELAWARE INC51-0	<u> </u>	<u> 31</u>	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Y	'es	☐ No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed			
	to administer charitable gaming?	□ v	'es	☐ No
12	Indicate the percentage of gaming activity conducted in:	ш.	-	
		ا ءمدا		0/
	a The organization's facility	13a		%
	n outside facility	13b		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name			
	Address			
15	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	 Y	'es	☐ No
ı	o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount			
	of gaming revenue retained by the third party \$\bigs\tag{\text{\text{\$\sigma}}}\$			
	or If "Yes," enter name and address of the third party:			
•	on res, enter hame and address of the third party.			
	Name			
	Address >			
16	Coming manager information			
16	Gaming manager information:			
	Name ▶			
	Gaming manager compensation ▶ \$			
	Description of services provided			
	☐ Director/officer ☐ Employee ☐ Independent contractor			
17	Mandatory distributions:			
	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
•	retain the state gaming license?	□ v	'es	☐ No
		— •	-	
'	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
П	organization's own exempt activities during the tax year > \$			
Pá	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part IV	irt III, line	es 9, 9	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			

Schedule G	G (Form 990 or 990-EZ)	CHILDREN	AND	FAMILIES	FIRST	DELAWARE	INC51-	-0065731	Page 4
Part IV	G (Form 990 or 990-EZ) Supplemental Infor	mation (continue	ed)						
									·

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury Internal Revenue Service

CHILDREN AND FAMILIES FIRST DELAWARE INC

Employer identification number 51-0065731

Part I General Information on Grants a	and Assistance						
1 Does the organization maintain records	to substantiate the	amount of the grant	s or assistance, the	grantees' eligibilit	y for the grants or as	sistance, and the selec	tion
criteria used to award the grants or assi	stance?						X Yes N
2 Describe in Part IV the organization's pro	ocedures for monit	oring the use of gran	t funds in the Unite	d States.			
Part II Grants and Other Assistance to recipient that received more than					anization answered "	Yes" on Form 990, Part	: IV, line 21, for any
Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
						GRANTS/ASSISTA	
MIN OF CARING						GIVEN TO	GRANTS/ASSISTANCE GIVEN
221 N JACKSON ST						PROVIDERS	TO PROVIDERS THROUGH TH
WILMINGTON, DE 19805	51-0209843		0.	6,122.		THROUGH THE	CAPACITY PROGRAM
						GRANTS/ASSISTA	
ST. MICHAELS SC						GIVEN TO	GRANTS/ASSISTANCE GIVEN
700 N WALNUT ST						PROVIDERS	TO PROVIDERS THROUGH TH
WILMINGTON, DE 19801	51-0066741		0.	5,710.		THROUGH THE	CAPACITY PROGRAM
						GRANTS/ASSISTA	
SHEILA'S DREAM						GIVEN TO	GRANTS/ASSISTANCE GIVEN
1841 W 6TH ST						PROVIDERS	TO PROVIDERS THROUGH TH
WILMINGTON, DE 19805	47-1448178		0.	5,245.		THROUGH THE	CAPACITY PROGRAM
						GRANTS/ASSISTA	
FRAZIER, SIERRA						GIVEN TO	GRANTS/ASSISTANCE GIVEN
120 STROUD ST						PROVIDERS	TO PROVIDERS THROUGH TH
WILMINGTON, DE 19805	81-3621173		0.	4,483.		THROUGH THE	CAPACITY PROGRAM
						GRANTS/ASSISTA	
LESSONS LEARNED						GIVEN TO	GRANTS/ASSISTANCE GIVEN
207 N UNION ST						PROVIDERS	TO PROVIDERS THROUGH THI
VILMINGTON, DE 19805	52-2190565		0.	4,187.		THROUGH THE	CAPACITY PROGRAM
•						GRANTS/ASSISTA	
HOPE HOUSE KNOW						GIVEN TO	GRANTS/ASSISTANCE GIVEN
2814 W 2ND ST						PROVIDERS	TO PROVIDERS THROUGH TH
WILMINGTON, DE 19805	46-0966955		0.	4.001.		THROUGH THE	CAPACITY PROGRAM

Enter total number of other organizations listed in the line 1 table .

Page 1

Part II Continuation of Grants and Ot	her Assistance to Go	vernments and Orga	nizations in the U	nited States (Sch	edule I (Form 990), Pa	art II.)	1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
						GRANTS/ASSISTA	
LITTLE SPROUTS						GIVEN TO	GRANTS/ASSISTANCE GIVEN
425 E STEIN HWY						PROVIDERS	TO PROVIDERS THROUGH THE
SEAFORD, DE 19973	47-2597085		0.	3,988.		THROUGH THE	CAPACITY PROGRAM
						GRANTS/ASSISTA	
BRIGHT BEGINNIN						GIVEN TO	GRANTS/ASSISTANCE GIVEN
29753 JOHN J WILLIAMS HWY						PROVIDERS	TO PROVIDERS THROUGH THE
MILLSBORO, DE 19966	47-3036771		0.	3,556.		THROUGH THE	CAPACITY PROGRAM
						GRANTS/ASSISTA	
GOD'S GIFT/THIR						GIVEN TO	GRANTS/ASSISTANCE GIVEN
2400 PHILADELPHIA PIKE						PROVIDERS	TO PROVIDERS THROUGH THE
CLAYMONT, DE 19703	47-3264436		0.	3,459.		THROUGH THE	CAPACITY PROGRAM
						GRANTS/ASSISTA	
ABC KIDS ACADEM						GIVEN TO	GRANTS/ASSISTANCE GIVEN
1098 ELKTON RD						PROVIDERS	TO PROVIDERS THROUGH THE
NEWARK, DE 19711	81-4303029		0.	3,346.		THROUGH THE	CAPACITY PROGRAM
						GRANTS/ASSISTA	
CHILDREN FIRSTL						GIVEN TO	GRANTS/ASSISTANCE GIVEN
760 TOWNSEND BLVD						PROVIDERS	TO PROVIDERS THROUGH THE
DOVER, DE 19901	11-3661395		0.	3,144.		THROUGH THE	CAPACITY PROGRAM
· ·				,		GRANTS/ASSISTA	
MANNA ACADEMY						GIVEN TO	GRANTS/ASSISTANCE GIVEN
1200 NORTHEAST BLVD						PROVIDERS	TO PROVIDERS THROUGH THE
WILMINGTON, DE 19802	94-3457266		0.	3,112.		THROUGH THE	CAPACITY PROGRAM
				,,		GRANTS/ASSISTA	
LOVING CARE NUR						GIVEN TO	GRANTS/ASSISTANCE GIVEN
22 DWIGHT AVE						PROVIDERS	TO PROVIDERS THROUGH THE
SMYRNA, DE 19977	51-0248967		0.	3,065.		THROUGH THE	CAPACITY PROGRAM
BHIRNA, DE 19977	31 0240307			3,003.		GRANTS/ASSISTA	CATACITI TROGRAM
HAND IN HAND						GIVEN TO	GRANTS/ASSISTANCE GIVEN
13724 S OLD STATE RD	32_0365453			2 050		PROVIDERS	TO PROVIDERS THROUGH THE
ELLENDALE, DE 19941	32-0365452		0.	3,059.		THROUGH THE	CAPACITY PROGRAM
DIGGOVERY GOVE						GRANTS/ASSISTA	OD ANIMO / A GOT GIBLAGO
DISCOVERY COVE						GIVEN TO	GRANTS/ASSISTANCE GIVEN
12034 COUNTY SEAT HWY	4					PROVIDERS	TO PROVIDERS THROUGH THE
LAUREL, DE 19956	47-3743720		0.	2,995.		THROUGH THE	CAPACITY PROGRAM

Page 1

Part II Continuation of Grants and Other	Assistance to Go	vernments and Orga	nizations in the U	nited States (Sch	edule I (Form 990), Pa	urt II.)	1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
						GRANTS/ASSISTA	
HELP HANDS LEAR						GIVEN TO	GRANTS/ASSISTANCE GIVEN
11 CHURCH ST						PROVIDERS	TO PROVIDERS THROUGH THE
BRIDGEVILLE, DE 19933	32-0554905		0.	2,991.		THROUGH THE	CAPACITY PROGRAM
						GRANTS/ASSISTA	
DISCOVERY ISLAN						GIVEN TO	GRANTS/ASSISTANCE GIVEN
32352 SMITH DR						PROVIDERS	TO PROVIDERS THROUGH THE
DAGSBORO, DE 19939	83-0553507		0.	2,991.		THROUGH THE	CAPACITY PROGRAM
						GRANTS/ASSISTA	
GIFT OF LOVE EA						GIVEN TO	GRANTS/ASSISTANCE GIVEN
115 E NORTH ST						PROVIDERS	TO PROVIDERS THROUGH THE
SMYRNA, DE 19977	46-1566732		0.	2,980.		THROUGH THE	CAPACITY PROGRAM
						GRANTS/ASSISTA	
LOTUS BLOSSOM						GIVEN TO	GRANTS/ASSISTANCE GIVEN
19305 BEAVER DAM RD						PROVIDERS	TO PROVIDERS THROUGH THE
LEWES, DE 19958	46-0762345		0.	2,821.		THROUGH THE	CAPACITY PROGRAM
						GRANTS/ASSISTA	
PRECIOUS LITTLE						GIVEN TO	GRANTS/ASSISTANCE GIVEN
702 WILMINGTON AVE						PROVIDERS	TO PROVIDERS THROUGH THE
WILMINGTON, DE 19805	81-2904961		0.	2,819.		THROUGH THE	CAPACITY PROGRAM
						GRANTS/ASSISTA	
LITTLE KIDS SWA						GIVEN TO	GRANTS/ASSISTANCE GIVEN
433 S DUPONT BLVD						PROVIDERS	TO PROVIDERS THROUGH THE
SMYRNA, DE 19977	47-3134485		0.	2,728.		THROUGH THE	CAPACITY PROGRAM
·				,,		GRANTS/ASSISTA	
MIRACLES OF LIF						GIVEN TO	GRANTS/ASSISTANCE GIVEN
1344 FORREST AVE						PROVIDERS	TO PROVIDERS THROUGH THE
DOVER, DE 19904	56-2630075		0.	2,584.		THROUGH THE	CAPACITY PROGRAM
				_,,		GRANTS/ASSISTA	
POOH'S PLACE						GIVEN TO	GRANTS/ASSISTANCE GIVEN
402 W MARKET ST						PROVIDERS	TO PROVIDERS THROUGH THE
GREENWOOD, DE 19950	52-2027760		0.	2,493.		THROUGH THE	CAPACITY PROGRAM
	22 2327733		†	2,193.		GRANTS/ASSISTA	
LOVE DRIVES MCK						GIVEN TO	GRANTS/ASSISTANCE GIVEN
18601 JOHNSON RD						PROVIDERS	TO PROVIDERS THROUGH THE
	1		1	I	I	F IO A IDDIVO	to reserve through the

Part II Continuation of Grants and Other	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)										
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
						GRANTS/ASSISTA					
DOWNING, MELODI						GIVEN TO	GRANTS/ASSISTANCE GIVEN				
19374 MCKENZIE CT						PROVIDERS	TO PROVIDERS THROUGH THE				
LINCOLN, DE 19960	47-4143139		0.	2,000.		THROUGH THE	CAPACITY PROGRAM				
						GRANTS/ASSISTA					
PRECIOUS KNOWLE						GIVEN TO	GRANTS/ASSISTANCE GIVEN				
1000 VILLAGE CIR						PROVIDERS	TO PROVIDERS THROUGH THE				
NEWARK, DE 19713	27-0299872		0.	1,972.		THROUGH THE	CAPACITY PROGRAM				
						GRANTS/ASSISTA					
SPRINKLES CHRIS						GIVEN TO	GRANTS/ASSISTANCE GIVEN				
33 WELLINGTON DR						PROVIDERS	TO PROVIDERS THROUGH THE				
NEWARK, DE 19702	13-4319749		0.	1,840.		THROUGH THE	CAPACITY PROGRAM				
·				•		GRANTS/ASSISTA					
GREEN-HAYMAN, L						GIVEN TO	GRANTS/ASSISTANCE GIVEN				
511 3RD ST						PROVIDERS	TO PROVIDERS THROUGH THE				
SEAFORD, DE 19973	45-0543454		0.	1,829.		THROUGH THE	CAPACITY PROGRAM				
,				,		GRANTS/ASSISTA					
VILLAGE SQUARE						GIVEN TO	GRANTS/ASSISTANCE GIVEN				
30792 WHITES NECK RD						PROVIDERS	TO PROVIDERS THROUGH THE				
OCEAN VIEW, DE 19970	47-2892314		0.	949.		THROUGH THE	CAPACITY PROGRAM				
			-	-			GRANTS/ ASSISTANCE TO				
CACFPTINYTOTSCH							PROVIDERS OF MEALS				
1014 WEST 24TH ST							THROUGH THE CHILD AND				
WILMINGTON, DE 19802	22-3980690		79,007.	0.			ADULT CARE FOOD PROGRAM				
	1		11,111,	- •			GRANTS/ ASSISTANCE TO				
CACFPCHILDRENSP							PROVIDERS OF MEALS				
776 TULLAMORE CT							THROUGH THE CHILD AND				
MAGNOLIA, DE 19962	51-0369178		66,587.	0.			ADULT CARE FOOD PROGRAM				
monour, bu 13302	31 0303170		00,307.	••			GRANTS/ ASSISTANCE TO				
CACFPONESTEPAHE							PROVIDERS OF MEALS				
432 SALEM CHURCH RD							THROUGH THE CHILD AND				
NEWARK, DE 19702	51-0401848		48,668.	0.			ADULT CARE FOOD PROGRAM				
HUMINIC, DE 19702	21 0401040		=0,000.				GRANTS/ ASSISTANCE TO				
CACFPPIRULOSCHI							PROVIDERS OF MEALS				
C/O LIDIA VELA							THROUGH THE CHILD AND				
	20-5940780		35 671	0.							
NEWARK, DE 19702	20-5940/80		35,671.	U.			ADULT CARE FOOD PROGRAM				

(a) Name and address of	(b) EINI	(c) IRC section	(d) Amount of	(a) Amount of	(f) Mothod of	(a) Description of	(b) Durpose of great
(a) Name and address of organization or government	(b) EIN	if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
							GRANTS/ ASSISTANCE TO
CACFPBEAREARLYE							PROVIDERS OF MEALS
2884 SUMMIT BRIDGE RD							THROUGH THE CHILD AND
BEAR, DE 19701	80-0212219		30,106.	0.			ADULT CARE FOOD PROGRAM
							GRANTS/ ASSISTANCE TO
NEWARK CHRISTIA							PROVIDERS OF MEALS
680 S. CHAPEL STREET							THROUGH THE CHILD AND
NEWARK, DE 19713	38-3676078		26,290.	0.			ADULT CARE FOOD PROGRAM
<u> </u>			·				GRANTS/ ASSISTANCE TO
FIRST STEPS PRE							PROVIDERS OF MEALS
10037 DUPONT BLVD							THROUGH THE CHILD AND
LINCOLN, DE 19960	01-0871708		24,782.	0.			ADULT CARE FOOD PROGRAM
,			,	-			GRANTS/ ASSISTANCE TO
CACFPLITTLEDEST							PROVIDERS OF MEALS
2516 WEST 4TH ST							THROUGH THE CHILD AND
WILMINGTON, DE 19805	90-0602323		24,260.	0.			ADULT CARE FOOD PROGRAM
				- •			GRANTS/ ASSISTANCE TO
CACFPSUNSHINE							PROVIDERS OF MEALS
924 OLD HARMONY RD							THROUGH THE CHILD AND
NEWARK, DE 19713	81-0724156		24,191.	0.			ADULT CARE FOOD PROGRAM
HERRICK, DE 19715	01 0724130		24,151.	••			GRANTS/ ASSISTANCE TO
CACFPLITTLEPEOP							PROVIDERS OF MEALS
3843 WRANGLE HILL RD							THROUGH THE CHILD AND
BEAR, DE 19701	26-0293781		22,320.	0.			ADULT CARE FOOD PROGRAM
BEAR, DE 19701	20-0293701		22,320.	0.			GRANTS/ ASSISTANCE TO
FIRST STEPS MIL							PROVIDERS OF MEALS
104 MCCOY STREET	45 2005504		20 420				THROUGH THE CHILD AND
MILFORD, DE 19963	45-2905584		20,429.	0.			ADULT CARE FOOD PROGRAM
GAGERI TEMI EREGA							GRANTS/ ASSISTANCE TO
CACFPLITTLEPEO2							PROVIDERS OF MEALS
122 E MAIN ST	4			_			THROUGH THE CHILD AND
CHRISTIANA, DE 19720	47-2163743		19,026.	0.			ADULT CARE FOOD PROGRAM
							GRANTS/ ASSISTANCE TO
CACFPJUNEBUGS							PROVIDERS OF MEALS
1104 D ST							THROUGH THE CHILD AND
WILMINGTON, DE 19801	82-0845564		17,414.	0.			ADULT CARE FOOD PROGRAM

Part II Continuation of Grants and Oth	er Assistance to Go	vernments and Orga	nizations in the U	nited States (Sch	edule I (Form 990), Pa	art II.)	1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
							GRANTS/ ASSISTANCE TO
BROWN, CHRISTINE							PROVIDERS OF MEALS
52 NEW ORLEANS ST							THROUGH THE CHILD AND
IARRINGTON, DE 19952	20-1784168		14,598.	0.			ADULT CARE FOOD PROGRAM
							GRANTS/ ASSISTANCE TO
CIDS KASTEL LLC							PROVIDERS OF MEALS
STALLION DR							THROUGH THE CHILD AND
IEWARK, DE 19713	47-1815587		12,497.	0.			ADULT CARE FOOD PROGRAM
							GRANTS/ ASSISTANCE TO
SPEARS, JEWEL							PROVIDERS OF MEALS
201 CAIN RUE							THROUGH THE CHILD AND
NEWARK, DE 19711	81-2801854		10,336.	0.			ADULT CARE FOOD PROGRAM
							GRANTS/ ASSISTANCE TO
ACFPLITTLEPEO3							PROVIDERS OF MEALS
.169 S DUPONT HWY							THROUGH THE CHILD AND
NEW CASTLE, DE 19720	81-3217023		5,229.	0.			ADULT CARE FOOD PROGRAM
							Cabadula I /Farm

Part III can be duplicated if additional space is needed.		(a) Amount of	(d) Amount of non	(a) Mothod of valuation	(f) Description of nancach assistance
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
					GRANTS/ASSISTANCE GIVEN TO
					PROVIDERS THROUGH THE
GRANTS/ASSISTANCE TO PROVIDERS OF MEALS THROUGH					INFRASTRUCTURE/CAPACITY
THE CHILD AND ADULT CARE FOOD PROGRAM	144	774,986.	15,128.		PROGRAMS
Part IV Supplemental Information. Provide the information re	quired in Part I, lin	e 2; Part III, column	(b); and any other a	dditional information.	
PART II, LINE 1, COLUMN (G):					
NAME OF ORGANIZATION OR GOVERNMEN	r: MIN OF	CARING			
(G) DESCRIPTION OF NON-CASH ASSIST	TANCE: GR	ANTS/ASSIS	TANCE GIVE	N TO	
PROVIDERS THROUGH THE CAPACITY PRO	CR AM				
THOUSENS TIMEOUN THE CHINETEL THE	<u> </u>				
NAME OF ORGANIZATION OR GOVERNMEN	r: st. mi	CHAELS SC			
(G) DESCRIPTION OF NON-CASH ASSIST	TANCE: GR	ANTS/ASSIS	TANCE GIVE	N TO	
		· · · · · · · · · · · · · · · · · · ·			
PROVIDERS THROUGH THE CAPACITY PRO	JGRAM				

Schedule Part IV	I (Form	990) polem	ental li	nforn	HIL	DREN	AND	FA	MIL	IES	FIRST	DE:	LAWARE	INC	51-0	065731	Page 2
							T D III G	7 T	D 0		D D D T 3	med.	DOCINA			3310	
													DOCUM			AND	
PERIO	DIC	ALLY	AUDI	TS	THE	GRA	NTEE	S'	USE	OF	FUNDS	TO	ENSUR:	E PRO	OPER		
UTILI	ZAT	ON.															

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

CHILDREN AND FAMILIES FIRST DELAWARE INC

Employer identification number 51-0065731

Pa	irt I Questions Regarding Compensation	0373		
	man quaecusiio iiogui umig e empericuucii		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
h	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
_	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,	15		
_	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
	trustees, and officers, including the OLO/Executive Director, regarding the items checked of fine 12:			
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
3				
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
-	If "Yes" on line 5a or 5b, describe in Part III.	0.0		
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
Ŭ	contingent on the net earnings of:			
а	The organization?	6a		Х
	•	6b		X
J	Any related organization? If "Yes" on line 6a or 6b, describe in Part III.	35		
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
′	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	,		
0	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in	0		
9	Regulations section 53.4958-6(c)?	9		
	1 (a) to -0.4200 (a) (b) (b) (b) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c	ן פ		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benefits	(B)(i)-(D)	reported as deferred on prior Form 990
(1) LESLIE J. NEWMAN	(i)	178,500.	0.	0.	0.	12,344.	190,844.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	131,879.	0.	0.	0.	20,096.		
CHIEF FINANCIAL & ADMINISTRATIVE OFF	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

➤ Attach to Form 990 or 990-EZ.

➤ Go to www.irs.gov/Form990 for the latest information.

2018 Open to Public

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

CHILDREN AND FAMILIES FIRST DELAWARE INC

Employer identification number 51-0065731

FORM 990, PART I, DOING BUSINESS AS:

CHILDREN AND FAMILIES FIRST, INC.

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

YEARS. ANNUALLY, THE ORGANIZATION SERVES MORE THAN 30,000 INDIVIDUALS

STATEWIDE THROUGH 30+ PROGRAMS THAT OFFER ASSISTANCE AND SUPPORT

THROUGHOUT THE LIFESPAN. THE ORGANIZATION'S SERVICES ARE CHILD-CENTERED

AND FAMILY-FOCUSED, FORMING A COMPREHENSIVE CONTINUUM OF QUALITY

SOCIAL, EDUCATIONAL, AND MENTAL HEALTH SERVICES.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

SPECIAL NEEDS ADOPTION FROM FOSTER CARE PROVIDES A PERMANENT HOME FOR

OLDER DELAWARE YOUTH; SIBLING GROUPS; AND CHILDREN WITH EMOTIONAL,

DEVELOPMENTAL, OR MEDICAL NEEDS WHOSE BIRTH PARENTS HAVE HAD PARENTAL

RIGHTS TERMINATED. THROUGH THE CHILD-SPECIFIC RECRUITMENT (CSR)

PROGRAM, POTENTIAL ADOPTIVE FAMILIES ARE VETTED, RECRUITED, TRAINED,

SELECTED, AND SUPPORTED TO FACILITATE SUCCESSFUL ADOPTIONS OF KIDS WITH

SPECIAL NEEDS. IN 2018, 100% OF ADOPTIONS WERE FINALIZED WITHIN 12

MONTHS OF THE CHILD JOINING THEIR FOREVER FAMILY.

FAMILY SEARCH & ENGAGEMENT (FSE) WORKS WITH DELAWARE YOUTH AGES 10 TO

17 WHO ARE AT RISK OF AGING OUT OF FOSTER CARE, EITHER TO CONNECT THEM

TO A SUPPORT SYSTEM OF EXTENDED FAMILY MEMBERS OR OTHER CARING ADULTS,

FOR PERMANENT PLACEMENT, OR FOR SUPPORT DURING TRANSITION TO

INDEPENDENCE. IN 2018, 100% OF PARTICIPATING YOUTH MADE CONNECTIONS

WITH CARING ADULTS AND FAMILY.

Name of the organization
CHILDREN AND FAMILIES FIRST DELAWARE INC

Employer identification number 51-0065731

STRENGTHENING FAMILIES PROGRAM (SFP) AND NURTURING PARENTING PROGRAM (NPP) ARE EVIDENCE-BASED FAMILY SKILLS PROGRAMS DESIGNED TO PREVENT AND TREAT CHILD ABUSE AND NEGLECT BY TEACHING FAMILIES POSITIVE AND CARING NURTURING SKILLS. THE 14-WEEK SMALL GROUP CLASSES ARE 2.5 HOURS EACH. SESSIONS INCLUDE DEDICATED TIME FOR PARENTS TO LEARN SKILLS ON THEIR OWN AND THEN PRACTICE THEM WITH THEIR CHILDREN. TO REDUCE BARRIERS TO PARTICIPATION, WE PROVIDE TRANSPORTATION AS NEEDED, AND CHILD CARE FOR SIBLINGS OF THE IDENTIFIED CHILD. ALL GROUPS START WITH A FAMILY MEAL, WHICH IS AN OPPORTUNITY FOR PARENTS AND CHILDREN TO BOND AND PRACTICE SKILLS THEY ARE LEARNING. THE PROGRAMS ARE DELIVERED IN COMMUNITY SETTINGS BY TRAINED EDUCATORS, AND CUSTOMIZED BY THE CHILD'S AGE GROUP (NPP: BIRTH TO 3; SFP: 4-5, 6-11, AND 12-17 YEARS OF AGE). IN 2018, 77% OF CAREGIVERS SUCCESSFULLY COMPLETED THE PROGRAM. OF PARENTS WHO SUCCESSFULLY COMPLETED THE PROGRAM, 80% DEMONSTRATED IMPROVED KNOWLEDGE ACROSS AT LEAST TWO PARENTING DOMAINS AND 72% OF AT-RISK PARENTS REDUCED BELIEF IN CORPORAL PUNISHMENT.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

STAFF MONITORS PROVIDE NUTRITION, FOOD PREPARATION, SAFETY, AND OTHER

TRAINING AND EDUCATION, AND VISIT EACH FACILITY AT LEAST THREE TIMES

PER YEAR. IN ADDITION, THE CACFP REIMBURSES CHILD CARE PROVIDERS FOR

MEALS THAT FOLLOW STRINGENT U.S. DEPARTMENT OF AGRICULTURE NUTRITION

GUIDELINES. IN 2018, 928,295 NUTRITIOUS MEALS WERE SERVED TO CHILDREN

BY PARTICIPATING PROVIDERS.

THE CAPACITY PROGRAM SUPPORTS CHILD CARE PROGRAMS STATEWIDE WITH

TECHNICAL ASSISTANCE AND SMALL GRANTS TO PREPARE THEM TO PARTICIPATE

Name of the organization

CHILDREN AND FAMILIES FIRST DELAWARE INC

SUCCESSFULLY IN DE STARS. IN 2018, CFF SUPPORTED 42 PROGRAMS, WHICH

MADE ENHANCEMENTS THAT IMPROVED A COMBINED 1,036 EXISTING CHILDCARE

SLOTS IN FOUR CRITICAL AREAS: INFANT/TODDLER CARE, NON-TRADITIONAL

HOURS OF OPERATION, SERVICES FOR SPECIAL NEEDS CHILDREN, AND ENGLISH

LANGUAGE LEARNERS.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

FUNCTIONAL FAMILY THERAPY (FFT) IS A MULTIDISCIPLINARY, EVIDENCE-BASED

INTERVENTION TO HELP YOUTH (AGES 10-18) AND THEIR FAMILIES STRUGGLING

WITH BEHAVIORAL PROBLEMS AND FAMILY CONFLICT, IMPROVE COMMUNICATION,

RELATIONSHIPS, AND FAMILY FUNCTIONING. THE THREE PHASES OF FFT

(ENGAGEMENT AND MOTIVATION, TARGETED BEHAVIOR CHANGE, AND RELAPSE

PREVENTION) ARE DELIVERED BY COUNSELORS TRAINED IN THE MODEL, GENERALLY

IN THE FAMILY HOME FOR 3-6 MONTHS. IN 2018, 67% OF FAMILIES

SUCCESSFULLY COMPLETED THE HOME-BASED THERAPY AND 82% OF FAMILIES

REPORTED RELATIONSHIP IMPROVEMENT.

MOBILE OUTPATIENT SERVICES (MOPS) IS AN INTENSIVE INTERVENTION PROGRAM

THAT PROVIDES BOTH INDIVIDUAL THERAPY AND FFT BY TRAINED COUNSELORS FOR

YOUTH WITH A PRIMARY MENTAL HEALTH DIAGNOSES, IN CONJUNCTION WITH CASE

MANAGEMENT AND PSYCHIATRIC CARE FOR YOUTH AND THEIR FAMILIES. IN 2018,

83% OF MOPS YOUTH WERE DISCHARGED TO A LOWER LEVEL OF CARE AND 92% OF

ADOLESCENTS AND PARENTS PARTICIPATING IN FAMILY THERAPY REPORTED

IMPROVED RELATIONSHIPS.

FAMILY ASSESSMENT AND INTERVENTION RESPONSE (FAIR) IS PART OF THE STATE

DIVISION OF FAMILY SERVICES' DIFFERENTIAL RESPONSE SYSTEM, DESIGNED TO

PREVENT TEENS FROM ENTERING FOSTER CARE THROUGH THE USE OF

Name of the organization

CHILDREN AND FAMILIES FIRST DELAWARE INC

EVIDENCE-BASED PROGRAMMING, INCLUDING FFT AND FAMILY KEYS FAMILY CRISIS

INTERVENTION PROGRAM. FAIR IS DELIVERED BY CFF COUNSELORS TRAINED IN

THESE EVIDENCE-BASED MODELS. OF THE 497 FAMILIES ASSESSED BY FAIR IN

2018, 418 ENROLLED, AND 91% SUCCESSFULLY COMPLETED THE PROGRAM.

SEAFORD HOUSE THERAPEUTIC RESIDENCE (SHTR) IS A 16-BED GROUP RESIDENCE

FOR YOUTH AGES 12 TO 17 WHO ARE IN THE CUSTODY OF THE DIVISION OF

FAMILY SERVICES AND ARE UNABLE TO BE SERVED IN HOME-BASED FOSTER CARE.

THE PROGRAM OFFERS STRENGTH-BASED THERAPEUTIC SUPPORTS BY TRAINED

CLINICIANS; BEHAVIORAL MANAGEMENT; AND SKILLS TRAINING IN A SUPPORTIVE

ENVIRONMENT. IN 2018, 83% OF YOUTH WHO DISCHARGED IMPROVED THEIR

INDEPENDENT LIVING SKILLS. OF YOUTH WHOSE DISCHARGES WERE PLANNED, 88%

WERE SUCCESSFUL, WITH YOUTH TRANSITIONING TO INDEPENDENT LIVING

PROGRAMS OR REUNIFYING WITH THEIR FAMILIES.

HEALING PATHWAYS IS AN EVIDENCE-INFORMED, DEVELOPMENTALLY-APPROPRIATE

6-WEEK BEREAVEMENT SUPPORT GROUP FOR DELAWARE CHILDREN AGES 5-18

GRIEVING THE LOSS OF A PARENT, CAREGIVER, OR SIBLING. IT IS DELIVERED

BY TRAINED VOLUNTEERS WITH DIRECT OVERSIGHT BY CLINICIANS WITH

EXPERTISE IN THE MODEL AND GRIEF THERAPY. IN 2018, 67% OF YOUTH WHO

PARTICIPATED REPORTED IMPROVEMENTS IN THEIR GRIEF PROCESS.

BY MENTAL HEALTH CLINICIANS FOR CHILDREN. CONSULTATION, ASSESSMENT, AND INDIVIDUAL AND FAMILY THERAPY SERVICES HELP FIND WAYS TO MAKE SENSE OF LOSSES THEY EXPERIENCED, WHILE ADDRESSING BEHAVIORAL CONCERNS, AND COMMUNICATION AND COPING SKILLS NECESSARY TO HELP MANAGE CURRENT AND FUTURE STRESSORS. IN 2018, 35 YOUTH PARTICIPATED IN GUIDING PATHWAYS.

COGNITIVE BEHAVIORAL THERAPY IN SCHOOLS (CBITS) AND BOUNCE BACK (BB)

ARE EVIDENCE-BASED, DEVELOPMENTALLY APPROPRIATE COGNITIVE BEHAVIORAL

THERAPY INTERVENTIONS FOR ELEMENTARY (BB), MIDDLE AND HIGH SCHOOL

STUDENTS (CBITS) TRAUMATIZED BY VIOLENCE, TO REDUCE SYMPTOMS OF PTSD,

DEPRESSION, AND ANXIETY, AND TO ENHANCE SKILLS TO HANDLE FUTURE

STRESSES. CBITS AND BB PROVIDE MENTAL HEALTH SCREENING AND A

STANDARDIZED TRAUMA CURRICULUM, DELIVERED AT SCHOOLS BY MENTAL HEALTH

CLINICIANS AND/OR LICENSED THERAPISTS IN 10 WEEKLY SMALL GROUP

SESSIONS. IN 2018, 80% OF YOUTH ENROLLED SUCCESSFULLY COMPLETED

CBITS/BOUNCE BACK, WITH 63% IMPROVING THEIR TRAUMA SYMPTOMS.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

HEALTHY BABIES - THE NURSE-FAMILY PARTNERSHIP (NFP) IS A STATEWIDE,

EVIDENCE-BASED HOME VISITING PROGRAM THAT TARGETS FIRST-TIME,

LOW-INCOME, AT-RISK PREGNANT WOMEN WHO ARE NO MORE THAN 28 WEEKS

PREGNANT, AND FOLLOWS THEM THROUGH THE CHILD'S SECOND BIRTHDAY. THROUGH

HANDS-ON, DEVELOPMENTALLY-APPROPRIATE EDUCATION, SUPPORT, AND FREQUENT

CONTACT, SPECIALLY TRAINED PROFESSIONAL NURSES HELP MOMS HAVE HEALTHY

PREGNANCIES AND HELP THEIR CHILDREN REACH DEVELOPMENTALLY APPROPRIATE

MILESTONES. IN 2018, 88% OF BABIES BORN IN THE PROGRAM HAD A HEALTHY

BIRTH WEIGHT AND 88% WERE NOT PRE-TERM. FROM PROGRAM INCEPTION THROUGH

2018, 97% OF ONE-YEAR OLDS AND 95% OF TWO-YEAR OLDS HAD UP-TO-DATE

IMMUNIZATIONS, AND 87-98% SCORED WITHIN NORMAL RANGE FOR LANGUAGE AND

SOCIAL MILESTONES THROUGHOUT ENROLLMENT.

HEALTHY FAMILIES DELAWARE USES NURSES AND SOCIAL WORKERS AS HOME

VISITORS TO PROVIDE EXPECTANT AND NEW MOTHERS STATEWIDE AN OPPORTUNITY

CHILDREN AND FAMILIES FIRST DELAWARE INC

TO GET THE EDUCATION AND SUPPORT THEY NEED UNTIL THEIR CHILD TURNS

THREE. THIS EVIDENCE-BASED PROGRAM SERVES FIRST TIME AND SUBSEQUENT

PREGNANCY MOMS WHO ARE MORE THAN 28-WEEKS PREGNANT OR HAVE A NEWBORN

YOUNGER THAN THREE MONTHS. IN 2018, 89% OF BABIES BORN HAD A HEALTHY

WEIGHT AND 84% WERE NOT PRE-TERM. 96% OF CHILDREN IN THE PROGRAM HAD A

MEDICAL HOME. IN ADDITION, BETWEEN 84-99% OF CHILDREN SCORED WITHIN

NORMAL RANGE FOR LANGUAGE AND SOCIAL MILESTONES AT VARIOUS POINTS

THROUGHOUT ENROLLMENT.

EXPENSES \$ 2,857,184. INCLUDING GRANTS OF \$ 30,891. REVENUE \$ 0.

FAMILY RESOURCES - CHILD, ELDER, AND RESPITE CARE REFERRAL SERVICES

HELP FAMILIES ACCESS CARE FOR FAMILY MEMBERS. IN 2018, THESE ONLINE AND

TELEPHONE RESOURCE HELPLINES RECEIVED A COMBINED 8,714 REQUESTS FOR

INFORMATION.

EASTSIDE AND RED CLAY COMMUNITY SCHOOLS (ECS AND RCCS) COMBINE THE BEST

EDUCATIONAL PRACTICES OF A QUALITY SCHOOL WITH A WIDE RANGE OF VITAL

IN-HOUSE SERVICES TO ENSURE THAT VULNERABLE CHILDREN IN THE CITY OF

WILMINGTON ARE PHYSICALLY, EMOTIONALLY, AND SOCIALLY PREPARED TO LEARN.

THE PROGRAMS, DEVELOPED THROUGH PARTNERSHIPS WITH THE CHRISTINA AND RED

CLAY SCHOOL DISTRICTS, RESPECTIVELY, TARGET ELEMENTARY AND MIDDLE

SCHOOLS WITH HIGH RATES OF LOW-INCOME STUDENTS, AND THEIR COMMUNITIES.

COMMUNITY SCHOOLS STAFF MEMBERS COORDINATE AND PROVIDE HEALTH AND

SOCIAL SERVICES, PARENT ENGAGEMENT ACTIVITIES, AND CULTURAL ENRICHMENT

OPPORTUNITIES. IN 2018, OUR STAFF HAD MORE THAN 50,000 CONTACTS WITH

STUDENTS, FAMILIES, AND COMMUNITY MEMBERS, ENSURING THAT STUDENTS WERE

CONNECTED TO RESOURCES LIKE AFTERSCHOOL PROGRAMMING, MENTORING,

ENRICHMENT EVENTS, FOOD BANK OF DE BACKPACKS, AND MORE, AND THAT

Name of the organization **Employer identification number** CHILDREN AND FAMILIES FIRST DELAWARE INC 51-0065731 PARENTS HAD ACCESS TO FOOD PANTRIES, REFERRALS, ENRICHMENT EVENTS AND ADULT EDUCATIONAL OPPORTUNITIES. INCLUDING GRANTS OF \$ 3,926. REVENUE \$ 0. EXPENSES \$ 1,553,623. WORKPLACE SUPPORTS - JUST-IN-TIME CARE (JITC) IS A BACK-UP DEPENDENT CARE PROGRAM OFFERED TO CORPORATIONS ACROSS THE U.S. AS AN EMPLOYEE BENEFIT. OPTIONS CAN INCLUDE CHILD CARE CENTERS, FAMILY CHILD CARE HOMES, SCHOOL-AGE PROGRAMS, AND CENTERS FOR MILDLY ILL CHILDREN, ADULT DAY CARE CENTERS, AND IN-HOME CARE. INDIVIDUALS CAN ALSO CHOOSE THEIR OWN BACKUP CARE PROVIDERS, INCLUDING FRIENDS AND FAMILY MEMBERS. AN EMPLOYEE SUBSIDY HELPS OFFSET THE BACKUP CARE COSTS. THE 742 EMPLOYEES WHO USED CFF JITC IN 2018 SAVED 7,800 WORK DAYS. 100% OF JITC PARTICIPANTS REPORTED THAT THEY WERE ABLE TO GET TO WORK BECAUSE OF THE PROGRAM AND 100% OF THOSE WHO RESPONDED TO A SATISFACTION SURVEY SAID THEY WOULD USE THE SERVICE AGAIN. EXPENSES \$ 516,538. INCLUDING GRANTS OF \$ 453,049. REVENUE \$ 158,985. PROGRAM QUALITY AND HELPLINE EXPENSES \$ 77,080. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0. OLDER ADULTS EXPENSES \$ 4,678. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0. FORM 990, PART VI, SECTION A, LINE 2: EXPLANATION: THOMAS COLLINS AND P. CLARKSON COLLINS, BROTHERS, SERVE ON THE BOARD OF DIRECTORS. CASEY MCCABE IS A BOARD MEMBER AND THE SON-IN-LAW OF P.

CLARKSON COLLINS.

Name of the organization
CHILDREN AND FAMILIES FIRST DELAWARE INC

Employer identification number 51-0065731

FORM 990, PART VI, SECTION B, LINE 11B:

EXPLANATION: A COPY OF FORM 990 HAS BEEN PROVIDED TO THE ORGANIZATION'S FULL GOVERNING BOARD FOR REVIEW AND APPROVAL PRIOR TO SUBMISSION.

FORM 990, PART VI, SECTION B, LINE 12C:

EXPLANATION: THE ORGANIZATION HAS AN EFFECTIVE, WRITTEN CONFLICT OF

INTEREST POLICY. THIS POLICY DEFINES CONFLICTS OF INTERESTS, IDENTIFIES ALL

CLASSES OF INDIVIDUALS WITHIN THE ORGANIZATION COVERED BY THE POLICY, AND

SPECIFIES PROCEDURES TO BE FOLLOWED IN MANAGING THOSE CONFLICTS. OFFICERS

AND BOARD MEMBERS HAVE BEEN REQUIRED TO AND WILL CONTINUE TO ANNUALLY

DISCLOSE INTERESTS THAT COULD GIVE RISE TO CONFLICTS. MANAGEMENT

CONTINUOUSLY MONITORS AND ENFORCES THIS POLICY. THE EXECUTIVE DIRECTOR, OR

CEO, IS CHARGED WITH PROVIDING WRITTEN APPROVAL SHOULD ANY PERSON COVERED

BY THE POLICY SEEK OR RECEIVE REGUALR SERVICES FROM THE ORGANIZATION. ALL

OTHER CONTRACTS OR TRANSACTIONS BETWEEN COVERED PERSONS AND THE

ORGANIZATION REQUIRE PRIOR BOARD APPROVAL.

FORM 990, PART VI, SECTION B, LINE 15:

EXPLANATION: THE EXECUTIVE DIRECTOR'S, OR CEO'S, SALARY IS APPROVED BY THE EXECUTIVE COMMITTEE. THIS APPROVAL TAKES INTO CONSIDERATION SIMILARLY SITUATED ORGANIZATIONS' COMPENSATION RANGES. THE BOARD OF DIRECTORS ALSO PRE-DETERMINES SALARY RANGES FOR ALL OTHER EMPLOYEES OF THE ORGANIZATION BASED ON COMPARABILITY DATA. ALL COMPENSATION DECISIONS ARE DOCUMENTED IN THE APPLICABLE PERSONNEL FILES.

FORM 990, PART VI, SECTION C, LINE 18:

EXPLANATION: FORM 990 AND FORM 1023 ARE AVAILABLE UPON REQUEST.

ADDITIONALLY, FORM 990 IS AVAILABLE ON GUIDESTAR.ORG.

Schedule O (Form 990 or 990-EZ) (2018)	Page 2
Name of the organization CHILDREN AND FAMILIES FIRST DELAWARE INC	Employer identification number 51-0065731
FORM 990, PART VI, SECTION C, LINE 19:	
EXPLANATION: GOVERNING DOCUMENTS AND FINANCIAL STATEMENTS	ARE AVAILABLE
UPON REQUEST.	
FORM 990, PART VII, SECTION A, COLUMN B	
EXPLANATION: (22) LESLIE J. NEWMAN	
B2W2 INC 2.5 HOURS	
CHILDREN AND FAMILIES FIRST ENDOWMENT INC 5.0 HOURS	
(28) ROBERT W. ROGERS	
B2W2 INC 2.5 HOURS	
CHILDREN AND FAMILIES FIRST ENDOWMENT INC 5.0 HOURS	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
GAIN(LOSS) ON PENSION PLAN	185,408.
TRANSFERS FROM SUPPORTING ORGANIZATIONS	92,474.
GAIN ON SALE OF FIXED ASSETS	4,000.
LOSS ON BENEFICIAL INTEREST IN PERPETUAL TRUSTS	-474,756.
TRANSFER OF NET ASSETS FROM SUPPORTING ORGANIZATIONS	95,168.
TOTAL TO FORM 990, PART XI, LINE 9	-97,706.
FORM 990, PART XII, LINE 2C:	
EXPLANATION: THE PROCESS GOVERNING OVERSIGHT OF THE AUDIT	AND SET.FCTTON
OF AN INDEPENDENT AUDITOR HAS NOT CHANGED FROM THE PRIOR	YEAK.

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2018
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Department of the Treasury Internal Revenue Service

CHILDREN AND FAMILIES FIRST DELAWARE INC

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

FILING ENTITY

Employer identification number 51-0065731

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state of foreign country)	or Total inco	me End-of-yea	r assets Direct	s Direct controlling entity	
Part II Identification of Related Tax-Exempt Organi organizations during the tax year.	zations. Complete if the organization a	answered "Yes" on Form 99	0, Part IV, line 34,	pecause it had one	e or more related tax-ex	kempt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	controlling Section 512(b)	
CHILDREN & FAMILIES FIRST ENDOWMENT INC 27-1705610, 2005 BAYNARD BOULEVARD, WILMINGTON, DE 19802	SUPPORTING ORGANIZATION TO FILING ENTITY	DELAWARE	501(C)(3)	LINE 12A, I	CHILDREN & FAMILIES FIRST DELAWARE, INC.	X	- 130
B2W2 INC 27-1705781	SUPPORTING ORGANIZATION TO			,	CHILDREN &		

DELAWARE

501(C)(3)

LINE 12A, I

DELAWARE, INC.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2018

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WILMINGTON, DE 19802

	Light of the Application of Parking French and Parking Complete With a complete the
Part III	Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related
	organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(I	n)	(i)	()	j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign		Predominant income (related, unrelated, excluded from tax under sections 512-514)		Share of end-of-year assets	Disprop			Gene	ral or	Parcentage
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(t contr ent	tion b)(13) rolled ity?
		country)		J. 1.25.4		400010		Yes	No
									<u> </u>

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Page 3

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entit	ty			_ 1a		X		
b Gift, grant, or capital contribution to related organization(s)				. 1b		X		
c Gift, grant, or capital contribution from related organization(s)				. 1c		X		
d Loans or loan guarantees to or for related organization(s)								
e Loans or loan guarantees by related organization(s)								
f Dividends from related organization(s)				. 1f		X		
g Sale of assets to related organization(s)				. 1g		X		
h Purchase of assets from related organization(s)				. 1h		X		
i Exchange of assets with related organization(s)				. 1i		X		
j Lease of facilities, equipment, or other assets to related organization(s)				. 1j		X		
k Lease of facilities, equipment, or other assets from related organization(s)				. 1k	Х			
I Performance of services or membership or fundraising solicitations for related org	anization(s)			. 11		X		
m Performance of services or membership or fundraising solicitations by related organizations						X		
n Sharing of facilities, equipment, mailing lists, or other assets with related organization					X			
o Sharing of paid employees with related organization(s)								
p Reimbursement paid to related organization(s) for expenses								
q Reimbursement paid by related organization(s) for expenses				. 1q		X		
r Other transfer of cash or property to related organization(s)				. 1r	Х			
s Other transfer of cash or property from related organization(s)					Х			
2 If the answer to any of the above is "Yes," see the instructions for information on	who must complete t	his line, including covered	relationships and transaction thresholds.					
(a)	(b)	(c)	(d)					
Name of related organization	Transaction	Amount involved	Method of determining amount in	nvolved				
	type (a-s)							
1) B2W2 INC.	K	-612,313.	ESTIMATED FAIR VALUE					
CHILDREN AND FAMILIES FIRST ENDOWMENT,								
2) INC.	S	-140,009.	FMV					
3) B2W2 INC.	R	-8,406.	FMV					
4)								
5)								
6)								
32163 10-02-18			Schedule	R (Fori	n 990)	2018		

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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e)	(f)	(g)	(r	1)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related unrelated	partners s	Share of	Share of	Dispro	opor- ate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera manag	l or Percent
of entity		(state or foreign country)	excluded from tax under	orgs.?	total income	end-of-year assets	allocat	ions?	of Schedule K-1	partne	er? owners
		country)	Sections 512-514)	Yes N	0 1001110	833013	Yes	No	(F01111 1003)	Yes I	10
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